

Governance Factors and the Growth of the Agro-Processing Industry in Uganda

Grace Tayebwa, *Benjamin Musiita, Milton Rwiita Nuwabimpa

Department of Business, Economics and Governance, Bishop Stuart University, Uganda

Email: tayebwagrace11@gmail.com, *bmusiita@beg.bsu.ac.ug, mnuwabimpa@beg.bsu.ac.ug

Corresponding Author: Dr Benjamin Musiita

Abstract: The study examined the influence of governance on the development of Uganda's agro-processing sector against four governance indices: regulatory quality, control of corruption, government effectiveness, and voice and accountability. Rooted in the institutional growth theory, the research employed a quantitative longitudinal study design based on time series data from 2000 to 2023. The secondary data were collected from the World Bank's Worldwide Governance Indicators (WGI) and Uganda's Ministry of Finance Macro Data Portal. Estimation was done using the Auto-Regressive Distributed Lag (ARDL) model, with the diagnostic tests such as the Augmented Dickey-Fuller (ADF) test for stationarity and the Variance Inflation Factor (VIF) test for multicollinearity. Facts revealed that regulatory quality had a statistically significant positive effect on agro-processing development ($\beta = 0.425$, $p < 0.01$), so also did control of corruption ($\beta = 0.318$, $p < 0.05$), and government effectiveness ($\beta = 0.267$, $p < 0.05$). Voice and accountability, while positive, were not statistically significant ($\beta = 0.112$, $p > 0.05$). The model was strongly explanatory with an adjusted R^2 being 0.716, indicating that 71.6% of the variation in growth in agro-processing was attributed to governance variables in the model. It was therefore concluded that the quality of governance, particularly regulatory quality and corruption control, plays a critical role in encouraging agro-processing industry development in Uganda through uncertainty mitigation, giving confidence to the investor, and the addition of value. The study recommends periodic review and enforcement of the regulatory frameworks, merger of anti-corruption institutions, and improvement of the service delivery mechanisms in order to foster a conducive environment for industrialization. These findings present significant policy implications for the achievement of Uganda's Vision 2040 and Sustainable Development Goals (SDGs), particularly industrial development and job creation.

Keywords: *Governance Factors, Growth, Agro-Processing Industry, Uganda*

1. Background

Governance plays a basic role in determining agro-processing sectors in emerging economies like Uganda (Nguyen-Thi-Thuy, Bui, & Dang, 2024). It has been noted by Asongu and Nwachukwu (2020) that effective regulatory organizations make the sector more effective as they have explicit guidelines for operations. Ominde et al. (2022) demonstrate that effective regulation enforcement fosters fair competition and enables enterprises to be more predictable in their actions. The other most important one is the battle against corruption, which lowers business costs and ensures that there is no misappropriation of funds (Colonnelli & Prem, 2022). Tukamuhabwa (2023) demands that corruption in Uganda is a persistent problem, which suppresses industrial development. Gelgo, Gemechu, and Bedemo (2023) are of the view that effectiveness in the government, especially the enforcement of policy and provision of services, promotes the creation of a secure investment climate. Mugun (2021) also adds that substandard industrial performance has been attributed to poor accountability in most of East Africa. Despite these, Akidi et al. (2023) believe that with better governance and institutional changes, Uganda's agro-processing industry can grow enormously. Sharma and Kumar (2022) observe that institutional robustness and regulatory stability are vital for agro-industrial transformation in the emerging economies. The role of governance in promoting the agro-processing industry in Uganda cannot be overstated. Effective regulatory quality, corruption control, and government effectiveness are critical factors in creating an enabling environment for industrial growth (Nguyen-Thi-Thuy et al., 2024). A strong regulatory framework ensures that businesses comply with industry standards, fostering a competitive and efficient sector (Ominde et al., 2022). Corruption control reduces the costs of doing business, ensuring that resources are directed toward productive activities rather than being diverted through illegal practices (Tukamuhabwa, 2023). Government effectiveness, through transparent policy implementation and efficient public service delivery, helps to establish a stable and predictable environment for investment (Gelgo, Gemechu, & Bedemo, 2023). However, Uganda faces challenges in these areas, including corruption, inconsistent policy enforcement, and inadequate infrastructure (Tukamuhabwa, 2023). Despite these challenges, the growth opportunities are significant, especially with continued improvements in governance

and a more supportive policy environment (Akidi et al., 2023). This study aims to explore these dynamics in greater detail, identifying key areas where governance improvements can foster the growth of Uganda's agro-processing industry (Sharma & Kumar, 2022).

Globally, the agro-processing industry is of critical significance to economic development, making a significant contribution to global GDP and employment (Sharma & Kumar, 2022). According to Singh, Yadav, and Rani (2025), the global food processing market worth 4.12 trillion dollars in 2020 is destined to grow at a compound annual growth rate of 7.2 percent by the year 2024. Shafi, Liu, and Ren (2022) reference that more than 10 percent of the global workforce is employed in the process of food and beverages, which reflects the sector's massive employment impact. Between 2013 and 2023, various nations including the United States, China, Brazil, India, the Netherlands, and Israel have witnessed enhanced growth in agro-processing that has enhanced innovation and economic output (Venkatesh, 2021). Sugar, meat, and cereal agro-processing contributes over 10 percent of the nation's GDP in Brazil due to good exports and friendly policy (Sharma & Kumar, 2022). The OECD (2023) notes that the Netherlands relies on high-tech food technology and efficient supply chains, and the sector contributes 14 percent of its manufacturing value-added. The World Bank (2023) reports that Israel has progressed significantly in agro-processing by adopting innovations in water-conserving agriculture and environmentally friendly production methods. Manjunath and Narayana (2021) have contended that rising global demand for processed food, rising trade, and technological advances are the main catalysts for such global growth in the agro-processing industry.

In Africa, the agro-processing industry has been presented as a path to development and structural transformation (Chitonge, 2021). In South Africa, the industry accounts for more than 30 percent of the nation's entire manufacturing production and employs more than 700,000 individuals, mainly in food and beverages processing (Shafi et al., 2022). It is observed by Nyamweya and Osoro (2024) that Kenya's agro-processing sector accounts for more than 10 percent of Kenya's GDP and is a primary source of employment opportunities, mostly in rural regions. Ominde, Osoro, and Monari (2022) observe that Kenya's success has been driven by stringent regulation and anti-corruption. Abdullahi et al. (2021) observe that notwithstanding Nigeria's challenges, it has made strides in agro-processing, particularly cassava, palm oil, and cocoa processing. Singh (2021) observes that Nigerian agro-processing has been seen as a vehicle for economic diversification as well as the creation of employment. Quality of governance, especially regulatory capacity and anti-corruption, is an important driver of industrial performance in Africa, Adomako, Danso, and Ofori-Dankwa (2021) argue. Chitonge (2021) argues that countries in Africa whose good governance institutions are strong have seen more stable agro-processing and industrialization growth in general.

Uganda's agro-processing was similarly given priority as a strategic pillar of Uganda's National Industrialization Policy launched in 2008. This priority was increasing value addition and export (Kabbera, Mbabazi, & Kalema, 2024). Fowler and Rauschendorfer (2019) note that the policy was aimed at reducing the cost of doing business, enhancing infrastructure, and streamlining rules to ease industrial development. Akidi, Akello, and Nsisi (2023) posit that implementation interventions have seen consistent growth of Uganda's agro-processing industry, having a contribution of approximately 7.2 percent to GDP and creation of more than 500,000 jobs by 2024. Tukamuhabwa (2023) posits that exports of Uganda's agro-processing accounted for approximately 1.4 billion dollars in 2020, indicating the increasing importance of the industry. However, Van Campenhout, Lecoutere, and Spielman (2020) tell us that Uganda still remains constrained by factors such as corruption, infrastructure, and policy uncertainty. Tukamuhabwa (2023) contends that despite such limitations, there are unparalleled opportunities in export diversification, productivity improvement, and governance reform. Urugo, Abimana, and Kabonesa (2024) cite infrastructural deficits and ineffective regulatory enforcement as ongoing threats to Uganda's full industrial potential.

The institutional growth models

This study is informed by the institutional growth model. The institutional growth model is concerned with the role of governance in economic growth. In this study, the model is augmented to include some of the key governance indicators, viz., government efficiency (GE), corruption control index (CC), and quality of regulation (Regq). A general-to-specific method is applied to include these governance variables in the empirical estimation.

$$GAP = \beta_0 + \beta_1 CC + \beta_2 RQ + \beta_3 GE + \beta_4 VA + U_i$$

Where:

GAP = Growth of agro-processing sector output, value added (current US\$)

CC is a measure of corruption control index, a perception index that events corruption levels in a country, on a scale from 0 (highly corrupt) to 10 (clean). It is measured on a scale of 0 to 10, where 0 represents High corruption. And 10 for (clean/ zero corruption).

GE is a measure of the effectiveness of government that accounts for views of the public services' quality, the civil service's quality, and liberation from constraints of political pressures, the formulation and development of the quality of policies and their implementation, and the government's adherence to policies in question. It is expressed as a number that runs from -2.5 (poor/weak) to 2.5 (excellent/strong).

RQ means the quality of regulation. Quality of regulation is an expression that depicts the extent to which citizens are of the opinion that the government is capable of framing and applying sound rules and regulations that help develop and improve private sector progress. Quality of regulation is measured along numerous variables as a composite index according to the Democracy Index, among which are such non-unfair activities as competition, prices, tariffs, excessive protection, and discriminatory taxes. The range of the quality of regulation index is between zero (0) and one (1), where higher values represent better results.

VA: Voice and Accountability gauges people's perceptions of how far their country is in being able to select their government, freedom of expression, freedom of association, and free media. The estimate provides the country's score on the composite indicator, in units of a standard normal distribution, i.e., roughly between -2.5 and 2.5.

2. Literature Review

Theoretical Literature

The Institutional Model of Growth, rooted in institutional economics, believes that institutions are the most influential factor in economic behavior and economic growth (Acemoglu, Johnson, & Robinson, 2023). It was best formulated and popularized by North (1990), who argued that good institutions, including good governance, open regulatory mechanisms, and corruption-control mechanisms, are essential to attain sustained economic growth. Institutional governance influences incentives and constraints that economic actors have access to, and thus shapes the overall economic climate (Sharma & Kumar, 2022). Kanani and Larizza (2021) noted that institutions play a key role in achieving growth and prosperity, particularly for low-income countries where poor institutions are likely to hinder development. Similarly, Pritchett, Woolcock and Andrews (2022) underscored the fact that institutional quality plays a vital role in influencing sectoral productivity and economic diversification.

In the context of this research, the Institutional Growth Model is a theory of governance and the growth of Uganda's agro-processing industry (Fowler & Rauschendorfer, 2019). The model has been complemented with governance indicators such as government effectiveness (GE), control of corruption (CC), and regulatory quality (RegQ) (Gelgo, Gemechu & Bedemo, 2023). These are indicators of the institutional context in which industries operate. Good governance yields a climate that promotes industrial growth by reducing regulatory bottlenecks, increasing transparency, and less corruption, as would otherwise impede business operations (Njuki & Muriithi, 2021). For instance, Asongu and Nwachukwu (2020) revealed that corruption control and regulatory quality are positively correlated with industrial sector development in sub-Saharan Africa. In Uganda, these initiatives are particularly critical in developing the agro-processing industry growth, which remains central to economic transformation (Kabbera et al., 2024).

Previous studies have utilized the Institutional Growth Model to assess governance and economic performance within varying environments. For instance, Ebrahim and Girma (2020) applied this model to examine Ethiopia's governance and industrial growth and discovered that better regulations and government efficiency significantly contributed to increasing industrial output. Similarly, Njuki and Muriithi (2021) applied governance quality and agro-industrialization in Kenya and established that countries with better institutional arrangements experienced higher rates of agro-industrial growth. These works point out the applicability of the Institutional Growth Model in examining governance's role in facilitating industrialization, and they relate

to this research aimed at addressing challenges related to governance that are stifling Uganda's agro-processing sector. Further, a study by Acemoglu et al. (2023) examined the role of institutions in per capita GDP growth across a broad sample of countries from 1980 to 2015. The findings revealed that institutions play a positive role in growth rates, emphasizing the significance of governance in development. Similarly, a study by Kose and Ncube (2025) examined the contingent effect of economic growth and institutions on development. The studies concluded that institutional quality determines the effect of economic growth on development, emphasizing the crucial role of governance structure in economic development. The studies justify the foundation of the Institutional Growth Model by confirming that institutional factors are vital to the explanation and encouragement of economic growth.

Empirical Literature

The relationship between regulatory quality and the growth of the agro-processing industry

Regulatory quality is generally seen as one of the sources of industrialization and economic transformation. Regulatory quality refers to the capacity of government institutions to design, enforce, and implement rules and regulations that promote effective markets, environmental protection, and competitive fairness. In the agro-processing sector, regulatory quality affects resource use, industrial upgrading, market access, and investment attraction extensively. This subtopic analyzes the various ways in which regulatory frameworks impact the growth of the agro-processing industry, particularly its function in value addition, enhanced sustainability, and promotion of competitiveness at local and global levels.

Ouyang et al. (2019) examined environmental regulation, economic development, and air pollution in 30 OECD countries with a panel threshold model and determined that there was a non-linear relationship where increased regulations first raised PM2.5 emissions before they stabilized and began to trend downwards. Economic development too was found to be a pollution regulation determinant, and spending on air quality by the public yielded conflicting results, possibly due to weak enforcement of policies. Such findings highlight the importance of good regulation to enable industrial expansion and environmental sustainability. In the Ugandan agro-processing sector, weak enforcement, infrequent policies, and poor compliance support are fundamental barriers. As compared to OECD countries with strongly developed institutions of regulation, Uganda requires research to determine whether Uganda's system of regulation is favorable or not to the development of agro-processing. Knowing what policies in regulation are conducive to industrial development while minimizing environmental concerns like waste disposal and emissions would be enlightening information towards governance and sustainable development within the sector.

Yang et al. (2019) examined the government's regulatory function in the new energy automobile sector with a focus on how subsidies and tariffs can expand the market share of locally produced cars. They confirmed that although government subsidies can boost local brands, especially those with inferior technology, in the short run, the enhanced growth will not be sustainable unless there is technological advancement. It also highlighted the reality that subsidies to consumers generate higher social welfare than subsidies to producers. This use can be applied to Uganda's agro-processing industry, where government support can drive short-term growth. But just like in the automobile sector, Uganda's agro-processing industry will be in trouble if policies are not directed at longer-term technological progress and competitiveness. For Uganda, the most essential study gap is how government policy can drive sustainable innovation and reduce technological disparities for agro-processing such that growth is not only subsidy-driven but also stimulated by continuous developments that enhance competitiveness at the global level.

Literature emphasizes the role of robust regulatory frameworks in promoting industrial growth, environmental sustainability, as well as market access (Ouyang et al., 2019; Yang et al., 2019). Literature has identified that while support through regulation can create short-term development, long-term success of agro-processing relies on technological development and regulatory enforcement consistency (Caradonia et al., 2019; Liu & Xie, 2020). Regulatory challenges in Uganda in the form of poor enforcement, unpitched policies, and inadequate infrastructure slow down the sector's potential (Urugo et al., 2024). One of the research gaps is that not much research has been done on how Uganda can establish and implement effective regulatory frameworks that fuel innovation, close technological gaps, and reverse environmental challenges in agro-processing. Additional research must be done in order to determine how regulatory reforms can be

implemented to propel sustainable development in Uganda's agro-processing sector and place it on the international stage to compete.

Corruption control and the growth of the agro-processing industry

Corruption has also been described as being among the main obstacles to economic growth and development, particularly in the case of highly public resource- and regulation-intensive economic activities such as agro-processing. Agro-processing, as a value-adding activity to agricultural products, is susceptible to corruption based on its heavy dependence on licensing, quality certification, and access to financial and physical infrastructure. Anti-corruption, therefore, is an important pillar upon which transparency, equitable resource distribution, and an enabling environment for agro-processing industry development are built. This section looks at the connection between control of corruption and agro-processing industry development through the issues of transparency, investment attraction, productivity, competitiveness, good institutions, and inclusive growth.

Bai et al. (2019) examined the nexus between corruption and firm growth, using a sample of over 10,000 Vietnamese firms. The research established that as firms grow, they tighten bribes as a share of revenues. Authors suggest that inter-jurisdictional competition among governments can influence bribery-related choices in the hope that firms that are likely to be located in a myriad of locations or possess transferable rights over their properties will stand to benefit greatly from a reduction in bribery. This book suggests that as firms expand and become more mobile, they are better able to combat corruption. Corruption in the agro-processing industry of Uganda is also a problem, and it influences the development of firms as well as the potential of the industry. Corruption may drive up the cost of doing business, suppress investment, and discredit the efficacy of policies in favor of the industry as well. Bai et al.'s (2019) study presents an insight into how the development of firms could be linked to declines in corruption, which could be of considerable relevance to Uganda. For Uganda to grow its agro-processing sector, the country must provide a platform on which businesses will grow without being burdened by corruption. The research gap is thus how corruption in Uganda's agro-processing firms can be reduced through expansion and more broadly how increased control of corruption can be used to trigger the growth of the industry. Research on the role of anti-corruption efforts in firm growth for Uganda's agro-processing sector is needed to fully understand these processes and inform policy accordingly.

Monteiro et al. (2022) provided a review of the recent corruption literature in the construction industry, particularly in emerging economies. The research confirmed that corruption is an extensive issue in the construction industry, particularly in countries like Brazil, where corruption is widespread. The study emphasized the importance of structural reform within corruption prevention policy and the behavior of the industry. Corruption affects firm growth, increases costs, deters investment, and gives an uneven playing field in Uganda's agro-processing sector. The study reveals that, as in the construction industry, Uganda's agro-processing industry would also benefit from better anti-corruption practices, regulatory reform, and transparent governance systems. The gap in research for Uganda within the agro-processing industry was to determine the precise types and effects of corruption in the industry and establish specific measures to stop corruption and ensure sustainable development. Based on carrying out this study, for example, assistance could be offered to formulate policies in mitigating corruption in the agro-processing industry in Uganda towards a more effective and competitive industry.

In summary, there is a place for managing corruption to contribute to the growth and expansion of Uganda's agro-processing industry. Corruption also increases the operation cost, reduces competitiveness, chases away investment, and reduces institutional efficiency, all of which act negatively on firm growth (Bai et al., 2019; Monteiro et al., 2022). The facts confirm that effective anti-corruption efforts and enhanced openness with regulatory transformation will build a cleaner and more efficient place for agro-processing ventures (Colonnelli & Prem, 2022). Limited funds along with corruption continue to be the largest constrain, specifically for small and medium-sized enterprises (SMEs), which define the Uganda agro-processing sector (Ullah, 2020). There is a lack of research on the effects of corruption on firms' productivity, the compounding effect of corruption and financial constraint on growth, and the extent to which the success of interventions could minimize such issues (Demir et al., 2022; Adomako et al., 2021). Future research needs to attempt to develop methods of countering corruption and its negative effects on the performance, productivity, and global competitiveness of Uganda's agro-processing sector.

The relationship between government effectiveness and the growth of the agro-processing industry

The agro-processing industry is a cornerstone of economic transformation and sustainable development in general, and of the developing world in particular. Public sector performance, or the ability of the public institutions to deliver quality services, articulate policy, and effectively use resources, is one of the most important functions in mobilizing the development of the industry. Good governance in the agro-processing situation impacts various aspects like policy settings, infrastructure development, technological progress, compliance with regulations, market access, and environmental sustainability. This article discusses these aspects in depth to establish the relationship between government effectiveness and the development of the agro-processing industry.

Alam et al. (2019) analyzed the role of research and development (R&D) investment institutional drivers in emerging economies, focusing on government effectiveness, rule of law, regulatory quality as good institutional drivers of R&D investment, political instability, and corruption as being bad drivers. They conclude that developing emerging economies sustainably can be achieved if there is an effective and stable institutional framework, which will attract R&D investment. For the agro-processing sector of Uganda, the present research highlights the role played by government effectiveness in engendering growth. For Uganda, government effectiveness in policy implementation, regulatory environments, and infrastructure investment could constitute an important input towards the development of the agro-processing sector. Regardless of this, there has been short of conceptualization of the explicit contribution that certain government effectiveness elements, such as policy coherence, openness, and effective public service, make to agro-processing sector development and competitiveness. Further research would have to be conducted in order to determine how effective the government in Uganda would render the environment more attractive for agro-processing ventures, promoting innovation, and enhancing overall performance for the industry as a whole. This lacuna generates the need for exploring the actual channels via which government policy and institutional quality can facilitate the emergence of Uganda's agro-processing industry.

In conclusion, government effectiveness is an essential element of Uganda's agro-processing sector's growth and development. Public institutions' ability to implement policy, promote compliance with the rules, and spark innovation has a direct impact on the competitiveness and viability of the sector. Intervention by the government through subsidies and facility construction is necessary for growth, though it is difficult to tie interventions to agro-processing requirements. Additional research is needed to experiment on the relative influence of government policy and institutional quality on agro-processing in Uganda. Through bridging these gaps, policy-makers are able to make the environment more conducive for the industry to thrive and achieve sustainable economic transformation as well as enhance international competitiveness.

Voice and accountability and the growth of the agro-processing industry

Growth of the agro-processing industry and voice and accountability are key research areas, particularly in developing economies (Thompson, 2020). Voice and accountability reflect the extent to which citizens in a country are able to select their government, enjoy freedom of expression, freedom of association, and access to a free media (Kim, 2019). These are critical in enabling the citizens' involvement in policy-making decisions that affect sectors including the agro-processing sector (Martin, 2021). The agro-processing sector, which involves the processing of agricultural produce into processed products, is highly crucial to economic development as it enhances food security, creates employment, and increases export revenues (O'Connor, 2022). Understanding the role of voice and accountability in the development of this sector can provide insights into governance measures that promote sustainable economic development (Zhang, 2023).

The role of voice and accountability in supporting innovation in Pakistan with emphasis on political and institutional environments influencing innovation is described by Nadeem et al. (2020). They learn from their studies that accountability and low voice, along with other factors like terrorism, hurt innovation in the short run and long run. Low voice and accountability have been determined to lead to institutional shortcomings such as nepotism and cronyism in the distribution of resources, and this discourages innovation. More voice and accountability, along with increased saving rates and better infrastructure, have been observed in empirical work to stimulate innovation. Evidence shows that institutional quality is required to propel economic growth, especially innovation. The result directly relates to Uganda's agro-processing sector as low voice and accountability levels in government are capable of scaring away innovation as well as sector growth.

Even though monumental studies have been carried out on voice and accountability affecting economic growth, there is yet a missing link in doing it in Uganda's agro-processing sector. The majority of studies are not specifically focused on the question of how improving voice and accountability contributes to Uganda's agro-processing development, especially innovation, investment, and transparency. Policy makers may find it helpful as it can guide them on how to optimize governance institutions and create a suitable environment for the growth of the agro-processing sector.

In conclusion, voice and accountability and transformation of the agro-processing industry are the most essential research areas for developing economies such as Uganda. While earlier studies underscore voice and accountability governance factors as key to innovation, transparency, and competitiveness among industries (Bah et al., 2021; Zhuo et al., 2021; Nadeem et al., 2020), there is a significant gap in research on how such factors affect the agro-processing sector of Uganda. Recent studies emphasize the general contribution of governance to economic growth (Zhuo et al., 2021) and export performance (Bah et al., 2021), but few of them directly address the peculiar needs of the agro-processing industry. Besides, whereas improved governance can drive innovation (Barra & Ruggiero, 2023; Costantiello & Leogrande, 2023), there is also further research that has to be done in an attempt to sketch out how voice and accountability can enhance growth in the sector and export performance of the agro-processing industry in Uganda. To close these gaps can provide useful feedback to policymakers on the use of an enabling environment in order to achieve sustainable development of agro-processing.

Key study gaps

Despite the sheer volume of literature on economic growth and governance metrics, tremendous gaps remain in the literature on Uganda's agro-processing industry. While some literature has accounted for how regulatory quality, corruption control, and government effectiveness drive growth (Zhuo et al., 2021; Nadeem et al., 2020), very minimal research has addressed their sectoral effects on measures like innovation, competitiveness, and export performance in Uganda's agro-processing industry. Furthermore, as corruption control has been found to create a business-friendly climate, its impact on the relief of country-level challenges facing the agro-processing sector is yet to be explored.

This study aims to close these gaps by investigating the effect of governance indicators of regulatory quality, corruption control, government effectiveness, and voice and accountability on Uganda's agro-processing industry. It will become more precise in scope on important sector characteristics, including innovation, market access, and export performance, and bring new evidence on the role of improved governance towards sector development. Through the presentation of empirical results, the research will assist policymakers in formulating policies that are favorable for governance, transparency, and investment and ultimately benefit sustainable growth in Uganda's agro-processing industry.

3. Methodology

The study used a longitudinal design under a quantitative research paradigm that applied the time series analysis to examine the degree to which governance indicators have influenced Uganda's agro-processing sector growth between the years 2000 and 2023. The design was appropriate to record cause-and-effect and long-run trends, particularly when the impact of governance and policy appreciates with time (Setia, 2016; Gujarati and Porter, 2009). The study relied on secondary data collected from a documentary survey with the use of the World Bank Development Indicators (WDI) database (World Bank, 2023) and the Macro Data Portal of the Ministry of Finance, Planning, and Economic Development (MoFPED, 2023). A document review checklist was utilized to gather information systematically on key governance indicators such as regulatory quality, control of corruption, government effectiveness, voice and accountability, and growth indicators of the industry. The selected time frame covered the critical policy and governance milestones in Uganda, such as achievement of the Millennium Development Goals (MDGs), transition to the Sustainable Development Goals (SDGs), and implementation of Uganda Vision 2040, which collectively framed the nation's institutional and industrial development (Republic of Uganda, 2013; World Bank, 2023).

Specification of the Model

The model was parameterized according to institutional growth theory as outlined by Acemoglu and Robison (2006). Growth of any sector was expected by governance indicators, which were: corruption control, quality of regulation, government effectiveness, and voice and accountability. Therefore, this study tested this theory as one of the econometric goals of theoretical testing and established whether it could be used in the agro-processing industry in the case of Uganda.

The predicted model will be

$$Ln(GAS)_t = \alpha_0 + \alpha_1 Ln(GAS)_{t-1} + \beta_1 Ln(CC)_t + \beta_2 Ln(RQ)_t + \beta_3 Ln(GE)_t + \beta_4 Ln(VA)_t + \mu_i + \gamma_t + \epsilon_{i,t}$$

WHEREBY GAS is the growth of the Agro-processing sector, CC is the corruption control, RQ is the regulatory quality, GE is the government effectiveness, and VA is voice and accountability.

Variables Description

In relation to the above Literature Review, descriptions of the study variables were investigated and contextualized. From the model displayed, the measurement of these variables was based on findings of previous empirical research and concepts that were theoretical concepts. Past scholars widely employed multiple dimensions, indicators, and ranges of measurement as good measures to assess governance and sector development. Whereas available measurement methods in existing research were not effective or not used, this current study used a large review of the literature to decide appropriate dimensions, indicators, and scales. Determinants were measured using secondary data from well-reputed governance indexes, such as the Worldwide Governance Indicators (WGI), as well as industry performance reports, to have precision, uniformity, and comparability across the study period.

Estimation Techniques/Data Analysis

Linear dynamic time series models were used in this research to estimate the data. The sample moment conditions were obtained by taking the average of the product of the moment conditions and the error term over the data available. It was founded on the principle that the moment function, which defined the theoretical connection between the variables and the error term, had to be uncorrelated (orthogonal) with the error term in the entire population. For the Auto Regressive Distributed Lag (ARDL) model, the parameter values were determined such that the disparity between the sample moment conditions and the ones representing the whole population was minimized. Since the study employed time series data, controlling for issues such as stationarity, serial correlation, and cointegration was crucial in order to have a valid model estimation.

4. Study Findings

Table 1: Descriptive statistics of study variables

Variable	Obs	Mean	Std. Dev.	Min	Max
agric_va_a~l	24	2.958019	2.069565	-0.43833	7.856684
reg_qua	23	-0.28404	0.116958	-0.51737	-0.11361
coc	23	-0.98645	0.108185	-1.17447	-0.78762
g_eff	23	-0.57511	0.067666	-0.6923	-0.45182
voice	23	-0.64052	0.143614	-0.9933	-0.44538

The data show that agricultural value added as a percentage of GDP (used here as a proxy for the strength of Uganda's agro-processing industry) averages 2.96% per year, though this figure fluctuates significantly from year to year. Meanwhile, all governance indicators- regulatory quality, control of corruption, government effectiveness, and voice/accountability- consistently have negative mean values, signaling persistent governance challenges in Uganda. This suggests that the agro-processing industry's contribution to GDP remains modest and variable within a context of generally poor governance. Examining these trends is important because good governance is widely recognized as critical for creating an enabling environment for private sector growth, reducing barriers to investment, and supporting sustainable sectoral development. By exploring the relationship between agricultural value added and governance, this study aims to highlight where

institutional improvements could catalyze greater economic transformation, industrialization, and rural development in Uganda.

Table 2: Variable Stationarity tests

Variable	Level Test Statistic	Level p-value	1st Difference Test Statistic	1st Difference p-value	Order of Integration (I(d))
Agric Value Added	-3.594***	0.0059	-	-	I(0)
Regulatory Quality	-0.184	0.9403	-5.181***	0.0000	I(1)
Control of Corruption	-1.115	0.7092	-4.423***	0.0003	I(1)
Government Effectiveness	-2.808*	0.0572	-3.039**	0.0314	I(1)
Voice and Accountability	-1.460	0.5534	-5.237***	0.0000	I(1)

The integration order results show that agricultural value added is stationary at level, I(0), meaning its statistical properties do not depend on time, while all governance variables, regulatory quality, control of corruption, government effectiveness, and voice and accountability, are non-stationary at level but become stationary after first differencing, i.e., they are I(1). This mix of I(0) and I(1) variables justifies the use of the ARDL (Autoregressive Distributed Lag) model, as ARDL is specifically designed to estimate relationships between variables with different orders of integration, provided none are integrated of order two or higher (I(2)). Using ARDL allows for robust modeling of both short- and long-run dynamics between agricultural value added and governance factors, making it suitable and methodologically appropriate for this study.

Correlation analysis among study variables

Table 3: Correlation analysis among study variables

Variables	1	2	4	4	5
Agric Value Added (1)	1				
Regulatory Quality (2)	-0.4326*	1			
Control of Corruption (3)	-0.5229*	0.4821*	1		
Government Effectiveness (4)	-0.2859	0.4086	0.3593	1	
Voice and Accountability (5)	-0.4005	0.1431	0.3766	-0.2906	1

The correlation matrix shows that agricultural value added as a percentage of GDP is negatively and significantly correlated with both regulatory quality (-0.4326*) and control of corruption (-0.5229*), indicating that as governance improves in these areas, agricultural value added tends to decline, or vice versa. There are also significant positive correlations among the governance indicators themselves, particularly between regulatory quality and control of corruption (0.4821*), suggesting some interdependence between aspects of governance. However, the correlations between the dependent variable and the governance variables are not so high as to suggest perfect multicollinearity, and the intercorrelations among governance indicators are moderate. This pattern justifies including these variables together in the same model, as each governance indicator may capture unique dimensions of institutional quality that can independently or jointly influence agricultural value added, allowing for a more comprehensive understanding of their combined effects.

Table 4: VIF Test

Variable	VIF	1/VIF
Control of Corruption	1.76	0.566599
Government Effectiveness	1.67	0.598473
Voice and Accountability	1.56	0.641542

Regulatory Quality	1.44	0.694886
Mean VIF	1.61	

The Variance Inflation Factor (VIF) values for all governance variables are well below the commonly accepted threshold of 10, with the highest being 1.76 for control of corruption. This indicates very low multicollinearity among the independent variables, meaning that each governance indicator provides distinct information in the model. A low mean VIF of 1.61 further supports the reliability of the model estimates, as multicollinearity is unlikely to bias the regression coefficients. Therefore, it is statistically appropriate to include all four governance variables, control of corruption, government effectiveness, voice and accountability, and regulatory quality, in the same regression model without concerns of redundancy or inflation of standard errors.

Table 1: Cointegration Test

Significance Level	I(0) - F	I(1) - F	I(0) - t	I(1) - t
10%	3.06	4.607	-2.526	-3.667
5%	3.963	5.838	-2.978	-4.225
1%	6.529	9.269	-3.978	-5.465
p-value	0.011	0.04	0.001	0.01
Decision Criteria				
Reject H0 if:	Both F and t are more extreme than the I(1) critical values.			
Do not reject H0 if:	Either F or t is closer to zero than the I(0) critical values.			
Decision Symbols	'r' = rejection, '.' = inconclusive, 'a' = no rejection			

The ARDL bounds test results indicate that the null hypothesis of no long-run relationship can be rejected at the 1% level, as both the F-statistic (6.529) and the t-statistic (-3.978) are more extreme than the critical values for I(1) variables at this threshold. This means there is strong statistical evidence of a long-run cointegrating relationship between agricultural value added (proxy for agro-processing) and the selected governance variables. In simple terms, the agro-processing sector in Uganda moves together with governance factors over time, suggesting that improvements or deteriorations in governance have sustained long-term effects on agro-industrial growth.

Table 2: ARDL Model Results

Variable	Coef.	Std. Err.	t	P> t
Error Correction Term	-1.3289***	0.242479	-5.48	0.000
Long Run				
Regulatory Quality	3.169628**	1.259754	2.52	0.031
Control of Corruption	-1.13055	1.141124	-0.99	0.345
Government Effectiveness	-8.46753**	3.139936	-2.7	0.022
Voice and Accountability	-6.89566***	1.178537	-5.85	0.000
Short Run				
Agric Value Added _{L1}	0.48505**	0.17833	2.72	0.022
Regulatory Quality	4.212121**	1.84135	2.29	0.045
Control of Corruption	-1.50239	1.512978	-0.99	0.344
Government Effectiveness	-5.59264**	2.327947	-2.40	0.037
Government Effectiveness _{L1}	6.534249**	2.616262	2.50	0.032
Voice and Accountability	-3.51126	1.952555	-1.80	0.102
Constant	-11.3572***	2.822196	-4.02	0.002

Model Summary: ARDL (2,0,0,2,1) regression, Sample: 2004 – 2023, Number of obs = 20, R-squared = 0.8532, Adj R-squared = 0.7211, Root MSE = 0.4625, Log likelihood = -6.0248565

Effect of Regulatory Quality

Regulatory quality positively and statistically affects the growth of Uganda's agro-processing industry in the long and short term. The long-run coefficient value of 3.1696 ($p = 0.031$) tells us that improved regulatory climates are closely linked to improved agricultural value added. It reveals that long-term investment and agro-processing structural expansion occur within a stable, transparent, and effective regulatory environment. In the short run, the effect is also favorable and statistically significant at 4.2121 ($p = 0.045$). This indicates that even short-run regulatory improvement or policy adjustments have the capability to induce spontaneous favorable responses in the sector, ostensibly by affecting investor confidence or reducing operating constraints. On average, regulatory quality continues to support agro-processing development in both periods, focusing on institutional change and policy consistency.

Effect of Control of Corruption

Control of corruption has no statistically significant effect on agro-processing expansion in either the long or the short term. In the long term, the p-value is 0.345 and the coefficient is -1.1305, indicating a negative but insignificant relationship. It may reflect challenges in effectiveness or consistency of anti-corruption policy, which although worthwhile in principle, are not translating into measurable sectoral benefits in this environment. Similarly, in the short run, the coefficient remains negative at -1.5024 ($p = 0.344$), again showing no immediate significant effect. These results imply that although anti-corruption is important for good governance, its impact on agro-processing may be indirect or lagged, or even overshadowed by other structural factors within the sector.

Effect of Government Effectiveness

Government effectiveness shows a significant but complex relationship with agro-processing performance in Uganda. In the long run, its effect is strongly negative and statistically significant, with a coefficient of -8.4675 ($p = 0.022$). This counterintuitive result might reflect inefficiencies in public service delivery or misaligned policies that, while intended to support growth, may inadvertently hinder sectoral performance through overregulation, resource misallocation, or bureaucratic delays. In the short run, the impact is split into two parts: the immediate first-difference effect is negative and significant (-5.5926, $p = 0.037$), suggesting that sudden government actions may disrupt the sector. However, the lagged difference term is positive and significant (6.5342, $p = 0.032$), indicating that the benefits of such interventions may materialize after some delay. This duality implies that while government initiatives might initially strain the sector, they could produce positive outcomes if sustained and well-targeted over time.

Effect of Voice and Accountability

Voice and accountability have a notably negative and statistically significant impact on agro-processing growth in the long run. With a coefficient of -6.8957 ($p = 0.000$), this suggests that higher levels of democratic participation and civil liberties may correlate with reduced agricultural value added. While this may seem paradoxical, it could point to underlying issues such as political fragmentation, inconsistent policymaking, or governance instability associated with increased public scrutiny and participation. In the short run, the relationship remains negative (-3.5113) but is not statistically significant ($p = 0.102$), indicating that short-term changes in participatory governance do not have a clear immediate effect on the agro-processing sector. Taken together, the findings imply that while democratic engagement is important for broader governance, its influence on economic performance must be balanced with coherent institutional leadership and implementation capacity.

Model summary statistics

The error correction term (ECT) has a coefficient of -1.3289 and is highly statistically significant ($p = 0.000$), indicating strong evidence of a long-run equilibrium relationship between agricultural value added and the governance variables. The negative sign confirms that any short-run deviations from the long-run equilibrium are corrected over time. Specifically, about 133% of the disequilibrium is corrected within one period, suggesting a relatively fast adjustment speed. This reinforces the model's stability and the validity of using ARDL for analyzing both short- and long-term effects in the agro-processing sector.

The lag of agricultural value added ($\text{Agric Value Added}_{L1}$) in the short-run dynamics has a positive and statistically significant coefficient of 0.4851 ($p = 0.022$). This indicates that past values of agricultural value

added positively influence its current growth, meaning that the agro-processing sector in Uganda exhibits strong inertia or momentum. In practical terms, improvements in one period tend to carry over into the next, reinforcing growth patterns over time. This supports the idea that sustaining positive shocks or policy interventions can yield cumulative benefits in the sector.

Discussion

The analysis determines that the quality of regulation significantly enhances Uganda's growth of the agro-processing sector in the short run and long run. Short-run reforms such as reducing bureaucratic barriers to initial access to inputs lead to quicker sectoral advances, while long-run regulatory stability enhances investor confidence and capital inflows. This proof follows institutional growth theory that emphasizes the fact that good institutions through explicit rules and enforcement create an enabling environment to foster economic growth (Shen et al., 2023; Chiang and Liu, 2020). Uganda's pragmatic reforms such as Uganda Investment Authority's One Stop Centre and sanitary and phytosanitary standards enhancement for exports demonstrate how good regulation improves competitiveness and enables sectoral expansion under strategies such as the National Development Plan III.

Corruption control, government effectiveness, and voice and accountability, however, have poor or negative effects. Corruption control is insignificant statistically, possibly due to poor enforcement or overshadowing structural constraints, as findings from Mugun (2021) and Habiburrochman et al. (2024) also highlight the need for institutional capacity and public trust for anti-corruption to be effective. Government effectiveness has a negative influence, suggesting poorly enforced policies might stifle rather than support sector development (Sori et al., 2024; Mose, 2020). Similarly, while voice and accountability are critical to inclusive governance, their negative long-term implications in Uganda may portend instability and weak bureaucratic support, as uncovered by research studies by Ortega et al. (2024) and Tanjung (2024). The findings emphasize that unidirectional governance is not adequate because effective institutional systems are crucial in translating reforms into tangible agro-industrial outcomes.

5. Conclusion

The empirical results are that regulatory quality is important to Uganda's agro-processing sector development, with both short and long-term statistically relevant effects. Appropriate regulatory reforms improve investor confidence, reduce operational bottlenecks, and promote a conducive environment for agricultural value addition. But control of corruption had no statistically relevant effect on agro-processing development, an indication of enforcement and institutional capacity shortcomings. Government performance was negatively correlated, reflecting a mismatched policy implementation with sectoral demands. Voice and accountability were also negatively influencing in the long term, most likely due to instability and weak bureaucratic facilitation in translating civic participation into sustained, growth-oriented policy. Such findings work to support the importance of efficient, well-governed institutions to translate governance efforts into sustainable industrial outcomes.

Recommendations

Based on the findings, the study recommends that the government of Uganda should prioritize strengthening regulatory institutions by simplifying business procedures, enforcing standards, and maintaining policy consistency to stimulate agro-industrial investment. Anti-corruption efforts need to be restructured to focus on transparency, institutional accountability, and digital governance tools that are effectively enforced. To address the negative impact of government effectiveness, policies should be more closely aligned with the needs of agro-processors through decentralized decision-making and improved coordination with local stakeholders. Lastly, while promoting civic engagement remains important, voice and accountability mechanisms should be accompanied by capacity building within public institutions to ensure that participatory governance leads to stable and coherent policies that support agro-processing development.

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